

REPORT

BMGF/ FP CAPE NIGERIA ANNUAL FAMILY PLANNING PARTNERS MEETING

Victoria Island, Lagos | April 3–4, 2017

INTRODUCTION

The 2017 Nigeria Annual Family Planning Partners Meeting, held on April 3-4, 2017 in Lagos, was convened by the Family Planning Country Action Process Evaluation (FP CAPE) project and the Bill & Melinda Gates Foundation (BMGF). The purpose of this meeting was to review and discuss FP CAPE's first year findings of the family planning (FP) portfolio of investments in Nigeria.

The annual meeting this year aimed to:

1. **Present and reflect** on FP CAPE's first year evaluation findings of the BMGF portfolio of FP investments in Nigeria
2. **Engage in a collaborative process** to prioritize implications of findings and suggest updates to the Theory of Change.
3. **Identify key directions forward** in developing and promoting exchange and coordination among grantees.

Over 50 participants attended, including representatives from Lagos and Kaduna State Ministries of Health (SMOH), BMGF, and partners, including Advanced Family Planning (AFP), Adolescent 360, Albright Stonebridge Group (ASG), National Dashboard/ CHAI, Nigeria Urban Reproductive Health Initiative 2 (NURHI 2), Partnership for Advocacy in Child and Family Health (PACFaH)/dRPC, PACFaH/AAFP, PACFaH/HERFON, PACF/PSN, PMA2020, Sayana Press/ DKT, UNFPA, Technical Support Unit (TSU), The Challenge Initiative (TCI), and Track20.



DAY ONE – MONDAY, APRIL 3, 2017

Session 1 – Welcome and introduction

The official opening of the FP Partners Meeting was held in the Victoria Room, InterContinental Hotel, Lagos, and included speeches from **Dr. Ayo Ajayi**, Director Africa Programs, BMGF, and **Dr. Folashade Oludara**, Director, Family Health and Nutrition, Lagos State Ministry of Health. Both Dr. Ajayi and Dr. Oludara welcomed participants to the meeting, and highlighted the importance of family planning in preventing maternal, infant and child mortality as well as reducing poverty and accelerating socio-economic development.



Folashade Oludara, Director of Family Health and Nutrition of Lagos State Ministry of Health, welcomed participants to the meeting

After **Ms. Ritu Shroff**, Deputy Director, Strategy, Measurement and Evaluation, BMGF, introduced the facilitators of the meeting, **Dr. Siân Curtis**, Director, FP CAPE, presented the meeting's objectives and walked participants through the agenda.

Ms. Rodio Diallo, Senior Program Officer, BMGF, closed Session 1 with an overview presentation on the BMGF family planning strategy, and the Foundation's engagement model and theory of change in Nigeria. Ms. Diallo also presented the Foundation's efforts to align with the Nigerian government's priorities in FP, including demand generation, service delivery, supply chain, policy and environment, FP financing, and supervision, monitoring and coordination.

Session 2 – FP CAPE interactive timeline

In this session, the FP CAPE team introduced the new interactive timeline as a flexible tool for communication and dissemination of FP activities in Nigeria.

Ms. Meghan Corroon, Associate Technical Director, FP CAPE, presented the purpose and target audiences, as well as the design platform of the interactive timeline. With the web-based tool, the FP CAPE team hopes that the users – grantees, policy stakeholders, BMGF program officers, and external audiences – will be able to track changes over time in the FP context, investments, and FP outcomes in Nigeria.

Participants had an opportunity to explore the interactive timeline as **Ms. Huyen Vu**, Research Associate, FP CAPE, walked them through features, contents, and usage of the tool. During the interactive session, participants provided comments on and suggestions for the interactive timeline. Many participants thought that it was a simple and very user-friendly tool that could be useful for their work. Some suggestions for improvement of the tool were inclusion of a summary list of all official documents cited in the interactive timeline, and highlights of additional key data points.



A participant asks questions and provides feedback on the interactive timeline.

Ms. Rodio Diallo encouraged grantees to engage more on the tool development and maintenance by providing more feedback and proposed using the timeline as a platform to share updates from their projects' activities on a monthly basis.

Session 3 – Presentation of FP CAPE results

Dr. Siân Curtis and **Ms. Meghan Corroon** presented the first year findings of the FP CAPE portfolio-level evaluation. The presenters briefly explained the FP CAPE evaluation approach and methodology, and then moved into some key initial findings and synthesis across the BMGF family planning investment portfolio. The findings were divided into three distinct themes, including (1) national/ state-level advocacy, government of Nigeria management capacity, and data generation and use; (2) model testing and learning which included demand generation and service delivery models, and new contraceptive methods through the private sector; and (3) scale-up and overall impact on the modern contraceptive prevalence rate (mCPR).

Session 4 – Small group work

Following the presentation on the portfolio-level findings, all participants – grantees, representatives of the Kaduna and Lagos State Ministry of Health (SMOH) and BMGF – self-selected into three groups according to key theory of change (TOC) areas, including enabling environment, demand generation, and service delivery. The objective of this session was to discuss the initial reflection and impressions on the results.



Each group's discussion focused on the following questions:

1. What are the implications of the findings for your TOC area (enabling environment, service delivery, and demand generation)?
2. What would you do differently (or more of) in your own work?
3. What should be done differently across the TOC area?

Dr. Mojisola Odeku of NURHI 2 project wrote a response to discussion questions on the flip chart.

After the discussion, group members finalized and wrote up thoughts and responses to discussion questions on flip charts for group report-out on Day Two.

DAY TWO – TUESDAY, APRIL 4, 2017

Session 1 – Small group report out from Day One

Day Two of the meeting was opened by **Ms. Ritu Shroff's** recap of Day One and highlights of Day Two's agenda.

Participants then regrouped into their TOC groups from the previous day. A representative of each group briefly reported on their discussions from Day One. All participants circled around the room reviewing group work responses on the flip charts. In particular, they were asked to look for common or notable themes/ implications, gaps, and opportunities for exchange/ coordination among grantees and government.

Session 2 – Identification of portfolio gaps and opportunities

The purpose of this session was to identify gaps of the BMGF family planning investment portfolio in Nigeria, and brainstorm actions to address these gaps.

Ms. Rodio Diallo and **Ms. Jennifer Daves**, Senior Program Officers, BMGF, synthesized discussions/ themes from the report-out, and highlighted connections across the portfolio. Some common themes generated by the group work included:

- Task-shifting and sharing operationalization, including pre-service training of CHEWs;
- increase the involvement of religious and traditional leaders in FP;
- identification of funding streams for FP;

- FP for adolescents, including the need to have more information to identify the gaps in FP for adolescents, and to tailor more specific FP messages to adolescents;
- enhancing private sector provision of FP methods and accessing data on FP from private sources;
- data and use of data, including how to use existing data and identifying where more data is needed;
- urgency to create more FP demand generation interventions, targeting in particular youth and adolescents.



Participants share their thoughts on the portfolio gaps and opportunities

Participants moved back to their TOC area groups where they were working before, and **discussed two questions:**

1. What gaps emerge across the portfolio as being the most critical to achieving national family planning goals in Nigeria?
2. What specific actions are there to address these gaps?

After the group discussion, a representative of each group reported on the gaps and actions that they identified. **Ms. Gabriela Escudero**, Research Project Manager, FP CAPE, recorded and entered the information into a template. (See the **Annex A** for the detailed gaps and actions).

Session 3 – Joint discussion on where do we go from here and closing remarks

Since there were a number of requests to better understand the National FP Dashboard tool, **Ms. Uzo Osikhena**, Senior Program Manager, Clinton Health Access Initiative (CHAI), presented the web-based tool. Ms. Osikhena explained what the FP dashboard is, why the tool is needed, who the targeted audiences of the dashboard are, and which states have deployed the dashboard. **Ms. Rosemary Archibong**, Program Officer, CHAI, walked the participants through features of the FP Dashboard

Moving forward, **BMGF grantees** were randomly assigned to submit their projects' updates to the FP CAPE on a rotational schedule. The purpose of this activity is to gather information on notable changes and events across the portfolio of investments and the wider FP context in Nigeria to include in the Interactive Timeline, and use as a communication tool to the BMGF leadership of the work that grantees have engaged in. The FP CAPE team will draft guidance for what kind of information should be submitted as well as proposed deadlines, and share with grantees. (See the **Annex B** for the schedule of the portfolio monthly rotational updates)

The official closing of the Nigeria Annual Family Planning Partners Meeting 2017 included speeches from Dr. Siân Curtis, Dr. Folashade Oludara, Ms. Rodio Diallo, and Dr. Mairo Mandara. **Dr. Siân Curtis** thanked all the organizations and participants for making the meeting a successful event, and highlighted discussion points during the two-day meeting. **Dr. Folashade Oludara**, emphasized that

the meeting was a good opportunity to promote communications, coordination, and collaboration between the government health organizations, grant programs, and BMGF. **Ms. Rodio Diallo** and **Dr. Mairo Mandara**, BMGF Representative in Nigeria, thanked the Government of Nigeria for its support and grantees for their hard work to make these projects possible, and affirmed the Foundation's commitment to continue working with the Nigerian government and grantees toward the FP goals by 2020. (See the **Annex C** for the evaluation results of the meeting)

ANNEX A: Identified portfolio-level gaps and opportunities

| GAP | ACTION | WHO | WHEN |
|--|---|--|------|
| Demand generation | | | |
| Access to accurate info to users | <ul style="list-style-type: none"> Establish/continue toll free numbers (with simple number codes); add location information on facilities Special focus on context/circumstances of target audiences | DKT, UNFPA in Lagos, MSI, NURHI 2 | |
| Coordination/communication on DG programming, training, data collection analysis & use | <ul style="list-style-type: none"> BMGF demand generation grantees have quarterly coordination calls Create a coordination platform, meet quarterly | IP-led, BMGF-led TSU, States | |
| Strengthen coordination among partners working in advocacy, data | <ul style="list-style-type: none"> Data analysis & use – Organize regular (quarterly) data reviews on specific FP topics at federal and state level to improve coordination among data grantees | TSU, PMA2020, Track20, CHAI | |
| Information on social norms | <ul style="list-style-type: none"> PMA2020 should include new ideation factors so there are national social norms ideational factors that are measured | PMA2020 | |
| Service delivery | | | |
| Lack of full operationalization of national task shifting policy | <ul style="list-style-type: none"> Capacity building for CHEWS Build consensus and buy-in on the cadre and their regulatory systems Conduct stakeholder mapping and develop relationship bldg. strategies Develop & disseminate operational guidelines for task shifting policy Support state leads to have a plan for task shifting – what needs to be done using specific contexts (outline critical steps) Synergize and track all advocacy on task shifting in states | Partners and state government Advocacy partners and state government AAFP/PACFaH, ASG and states AAFP/PACFaH and FMOH Pathfinder and AAFP/PACFaH | |

| | | |
|---|---|-----------------------------------|
| Limited involvement of private sector – clinical and non-clinical providers | <ul style="list-style-type: none"> Conduct research on demand drivers in the private sector (how much data is enough? Are we using existing data enough?) Link private facilities to the DHIS2 with TA from HSDF (using Lagos as a model) | NURHI 2 and SHOPS |
| Robust youth friendly services | <ul style="list-style-type: none"> Conduct robust qualitative and quantitative research to understand how FP fits into their lives Need to disseminate best practices to state service provision network Incorporate research findings in training curricula for providers Engage youth to become FP ambassadors (peer to peer) | A360 |
| | <ul style="list-style-type: none"> Use HCD approach to equip providers to become more youth friendly Need to include the new research into provider training | NURHI 2 and A360 |
| Provider bias towards FP by user group | <ul style="list-style-type: none"> Expand and scale HCD approach to provide supportive supervision and conduct training Use religious and traditional leaders, especially those with backgrounds in service provision as consultants for social mobilization Review literature/documentation on religious leaders & vaccination | NURHI 2 & A360 |
| Enabling environment | | |
| Drive implementation of adolescent health policy | <ul style="list-style-type: none"> Dissemination to states Adoption by states | TSU, AAFP/PACFaH, AFP SMOHs |
| Increase domestic funding by the private sector | <ul style="list-style-type: none"> Develop framework for getting the private sector Develop tracking mechanisms | TCI/NURH 2, ASG, AAFP/PACFaH, AFP |

| | | | |
|---|---|---|-----------------|
| | <ul style="list-style-type: none"> Invite TCI/NURHI to the resource mobilization committee | | |
| | <ul style="list-style-type: none"> Engage legislators and religious leaders at the state level | All advocacy partners, NURHI 2, ASG, AAFP/PACFaH, AFP | |
| Involvement of non-health actors | <ul style="list-style-type: none"> Engage ministries of youth and sport, planning, finance, women affairs | TCI/NURHI 2, ASG, AAFP/PACFaH, AFP | |
| | <ul style="list-style-type: none"> Strengthen advocacy with health actors | TCI/NURHI 2, ASG, AAFP/PACFaH, AFP | |
| Lack of identification of funding streams – GFF mechanism | <ul style="list-style-type: none"> Identify FP advocates in this committee | AAFP/PACFaH, TCI/NURHI 2, AFP | |
| | <ul style="list-style-type: none"> Get FP advocates as members of this committee | AAFP/PACFaH, TCI/NURHI 2, AFP | |
| Collection of private sector data/lack of compliance | <ul style="list-style-type: none"> Engage private providers associations through advocacy to support compliance with NIH/MIS guidelines | TSU, Track20, PMA2020 | |
| Limited availability of data and data use | <ul style="list-style-type: none"> Coordination between TSU, Track 20, PMA202, FMOH, SMOHs to train government staff on data collection, analysis and presentation | TSU, Track20, PMA2020, CHAI | End of May 2017 |

ANNEX B: Schedule for Nigeria FP portfolio monthly rotational updates

| # | PROJECT/ ORGANIZATION | MONTH |
|----|--|----------------|
| 1 | The Challenge Initiative/ NURHI 2/ JHU | May 2017 |
| 2 | Advance Family Planning/ Pathfinder, JHU | June 2017 |
| 3 | Technical Support Units/ Palladium Group | July 2017 |
| 4 | Development Research and Project Center (dRPC) | August 2017 |
| 5 | PMA2020/ JHU | September 2017 |
| 6 | Sayana Press/ DKT | October 2017 |
| 7 | Track20/ Avenir Health | November 2017 |
| 8 | NURHI 2/ JHU | December 2017 |
| 9 | National Dashboard/ CHAI | January 2018 |
| 10 | Adolescent 360 (A360)/ Society for Family Health | February 2018 |
| 11 | Albright Stonebridge Group (ASG) | March 2018 |

ANNEX C:

BMGF/ FP CAPE NIGERIA ANNUAL FAMILY PLANNING PARTNERS MEETING

April 3 & 4, 2017 - Lagos

MEETING EVALUATION RESULTS

1. Overall workshop rating (from 1-10)

| | |
|----------------|------------|
| Average | 8.7 |
|----------------|------------|

Additional comments or suggestions:

- ✓ Time management is good and the presence of donor staff helped to clarifying gray areas for individual grantee.
- ✓ Only here for one day, but found it very engaging.
- ✓ Would like to see clear goal setting by the Foundation, not just grantees.
- ✓ Very interactive and engaging.
- ✓ Very interactive, comfortable meeting room. Great food. Facilitators were knowledgeable, and engaging. Energizers were great to keep participants focused.
- ✓ Excellent coordination and delivery. Very interactive and participatory.
- ✓ Very good workshop.
- ✓ The design and methodology deployed this year is very participating and interactive using the platform to share and learn from other grantees, especially at the group work sessions. Great to have a break from power point presentations!!!
- ✓ Excellent engagement and interactions. Open exchange of information. Good use of time.
- ✓ Making meeting more focused around one big theme. There were too many issues to discuss so we had to rush at some stages.
- ✓ Time management should be improved.

2. Summary ratings on whether the meeting achieved its objectives (from 1-10)

| Objective | Average |
|--|----------------|
| Present and reflect on FP CAPE's first year evaluation findings of the BMGF portfolio of FP investment in Nigeria. | 8.8 |
| Engage in a collaborative process to prioritize implications of findings and suggest updates to the Theory of Change. | 8.9 |
| Identify key directions forward in developing and promoting exchange and coordination among grantees. | 8.5 |

Additional comments or suggestions:

- ✓ The portfolio monthly reporting will definitely allow exchange and coordination among grantees.
- ✓ There was less time spent on objective #3 – how partners will move forward. What will happen post-workshop?
- ✓ Clear goal setting – not just an FP budget line and disbursement, but specific amounts. Still a lack of clarity over differentiation in roles between grantees.
- ✓ There wasn't as much discussion/ inputs in terms of updating the Theory of Change.
- ✓ Not all the key directions were fully explored in terms of which organizations would be moving forward with them.
- ✓ We need to proactively follow up with the action plans deployed today, especially new ways to taking critical actions.
- ✓ The issue of exchange and coordination, although the meeting did not seem to have a clear road map on in-country collaboration.
- ✓ Although there was a lot of collaboration, I'm not sure how it will be used to update the Theory of Change. I'm not sure how the first year findings told us anything new. It seems like information we already know before the meeting started.
- ✓ The discussion on partner coordination and the monthly update of the FP website is a unique innovation that will deepen collaborations.

3. How would you rate the amount of information presented during the seminar?

| Amount of Information | Frequency |
|------------------------------|------------------|
| Too much | 0 |
| Just right | 29 (91%) |
| Too little | 3 (9%) |
| Total | 32 |

Additional comments or suggestions?

- ✓ As an FP/public health expert, always welcome more information.
- ✓ Satisfactory.
- ✓ Provide narrative because most of what was done was in graph form.
- ✓ The link to all materials/presentations should be provided for follow-up to participants who would like to share with their organizations as feedback.
- ✓ I don't want a "dog & pony" show, but would have liked to hear each group say their two 2 achievements/challenges from the last year.
- ✓ The information was timely useful.

4. Summary ratings of small group work - How useful did you find the small group reflection work?

| Group Work | Usefulness Mean Score |
|--|------------------------------|
| Small group reflection work on the implications of findings by TOC area (day 1 group work) | 8.6 |

Small group work on portfolio-level gaps and actions (day 2 group work)? 8.5

Additional comments or suggestions?

- ✓ Opened up issues that made it possible for each grantee to know who to approach for information.
- ✓ Very helpful as a start to laying out goals and responsibilities, but would like more BMGF oversight in moving forward.
- ✓ Very useful. It enabled me to learn more about the work of other partners.
- ✓ Small group work allows for more participation and contribution to the group work.
- ✓ More clarity/guidance needed to avoid a laundry list of workplan activities.
- ✓ It was an eye opener to look for challenges in presentation.
- ✓ Very interactive.
- ✓ Future small work reflections may consider working with more sub-groups with narrower scope of work and sufficient time in order to thoroughly articulate and document key issues and outcomes.
- ✓ A little more unstructured and unfocused, but got more aligned by the end. It was good since it was specific and tangible.
- ✓ A lot of useful information and innovative solutions came from this discussion. The portfolio-level gaps and actions template is a learning that we at PACFaH will want to domesticate/(adapt from).

5. Has the meeting inspired you to change or to introduce new ideas in your work?

- ✓ Yes, increase leveraging rather than duplicating efforts.
- ✓ Yes, ensure there are resources for coordination!
- ✓ Yes (x 13).
- ✓ Yes, more collaboration to become concrete.
- ✓ Definitely.
- ✓ Yes, forced other partners to see the need to improve coordination.
- ✓ Very inspiring and motivating.
- ✓ The meeting was useful for networking with stakeholders in FP/RH.
- ✓ Yes, it has in many ways. Finding other participatory ways to generate answers to gaps with clearways forward.
- ✓ Both the two.
- ✓ No.
- ✓ Makes me want to think outside of the box.
- ✓ Yes, especially the software used for the portfolio timeline.
- ✓ It has inspired me to rethink the messaging of our current FP work in the community.
- ✓ It gave specific ideas for collaboration. Hopefully groups will follow up on promises and not just return to working independently.
- ✓ Yes, crucial to get government to lead in states.
- ✓ Absolutely. Especially the discussion on making religious/ traditional leaders as consultants.

6. How do you intend to apply the knowledge gained from this meeting in your work during the next six months and beyond?

- ✓ Can now reach out to fellow grantees for support and collaboration.
- ✓ Revise strategy, focus on Federal Executive Council (FEC), better coordinate Task-Shifting policy approach.
- ✓ Work more with Track20 and AFP, NURHI 2 and TCI.
- ✓ Update my workplan. Engage more with other partners.
- ✓ Adjust TSU workplan to accommodate new thinking, including increasing conversation with other grantees.
- ✓ Share information with other stakeholders in my state aiming to get their buy-in in programming/ delivery of FP services. Institutionalize demand generation. New ideas developed. Strengthen partner coordination for great efficiency.
- ✓ Follow up with partners working in the same area to set annual target for training.
- ✓ Through review of our current workplan and strategies to accommodate new development from the meeting.
- ✓ The findings and comments will be incorporated into the workplan for the next quarter as a means of refining and improving the planned activities.
- ✓ Continue to liaise with these stakeholders.
- ✓ By proper follow-up on action plans to meet set objectives.
- ✓ Engage other POs to ensure the emerging positions are reflected in their grantees' workplan.
- ✓ We have identified parts of the identified activities that we will add to our present work. Also coordination with other partners will be more active than passive now.
- ✓ Yes (x 2).
- ✓ By close coordination with other partners.
- ✓ Advocate for better coordination between our project and other BMGF funded projects.
- ✓ Sharing report with supervisors and subordinates
- ✓ There is so much to do: Starting with advocacy plans to the state policymakers on the importance of Task-Shifting Task-Sharing, etc.
- ✓ To increase/support to State/National governments to improve/take the lead on the program policies/ implementation.
- ✓ Share with staff members and interpret ideas into exciting work.
- ✓ Open learning and sharing. Leverage the opportunity of the portfolio network to facilitate implementation.
- ✓ Will contact other organizations more as needed.
- ✓ Follow up on action items.
- ✓ The urgency for PSN-PACFaH, my organization, to obtain/ influence the government to allow CPs to stock more FP commodities will redouble till we achieve the goal.
- ✓ Leverage on strengths of the partners through active collaboration.

7. Overall score on whether the meeting met expectations (from 1 “completely not” to 5 “completely, yes”)

| | |
|----------------|------------|
| Average | 4.6 |
|----------------|------------|

Additional comments or suggestions?

- ✓ To what extent is FP CAPE sitting in a grantee convening vs. pulling grantees together for FP CAPE's purpose? If the grantee is already publishing updates on the work externally, can that be linked to the timeline (vs. asking them to compile FP CAPE specific updates).
- ✓ Thank you!
- ✓ Great workshop. Energizing!
- ✓ The new plan for sharing updates sounds exciting. The interactive timeline is well appreciated.
- ✓ Some items on the agenda were not completely treated (especially on Day 2).
- ✓ Lack of FMOH presence.
- ✓ Great work! Challenges ahead to have the emerging priorities clearly articulated.
- ✓ Well-done. Keep doing and giving support, you are building us up. Thank you!
- ✓ Each group should present next year what they have been doing in the past year, including accomplishments. This information helps other partners understand what each partner is doing.
- ✓ Very good and focused performance.
- ✓ The increased visibility across partners is important. I would like to hear from the FP CAPE team if they feel the portfolio is "on track" or "off track" (or on a scale) toward achieving Nigeria's Theory of Change.
- ✓ This was a great fulfilling meeting. I would recommend a bi-annual (once every 6 months) conference.